

## **Desperate and data-less: Our asset management journey post-amalgamation**

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Northern Beaches Council was proclaimed on May 12, 2016 through the amalgamation of the former Manly, Pittwater and Warringah Councils. On this day, Council immediately began delivering services to the Northern community. Yet, the public assets under Council's jurisdiction were housed in three different systems, under three different frameworks and hierarchies, and managed in very separate and distinct ways.

Despite being neighbouring Councils, the asset management data from each of the former Councils varied in structure, detail of attributes, valuation methodologies and completeness. Over the first year, Council was required to prioritise activities to consolidate and migrate the three asset management systems in order to complete our statutory reporting.

This paper details the journey and decision points Northern Beaches Council took to consolidate three Councils' asset management systems. This paper describes the steps and challenges Council faced in:

- Consolidating asset registers that were structured under different hierarchies and migrating data into a single system;
- Managing assets and delivering renewal programs with varying levels in data confidence; and,
- Reviewing, updating and creating processes, practices and methodologies.